



2025

Annual Report

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Cover: Club Precedence - South Perth
Winner: 2024 National Medium Density Award - 2 to 5 Dwellings
Best Multi Unit Development 2 - 5 Units (2024 Housing Excellence Awards)

Right: Addstyle Master Builders - Nedlands
2024 National Renovations/Extensions Award - \$300,000 to \$450,000
Best Alterations & Additions \$350,000 - \$450,000 (2024 Housing Excellence Awards)



President's Report

Michael Van Dongen
President



Endeavour Homes - The Marley
2024 National Display Home Award - \$600,000 to \$800,000
Best Display Homes \$650,000 - \$850,000 (2024 Housing Excellence Awards)

It is an honour to present this year's President's Report at a time of significant transition and opportunity for our association. The past year has been defined by resilience, innovation, and collaboration.

Together, we have strengthened our foundations and positioned Master Builders Western Australia to lead the industry into a new era of excellence.

Industry Landscape

The construction sector continues to face challenges - rising costs, labour shortages, and regulatory complexity - yet our members have demonstrated remarkable adaptability. Demand for housing and infrastructure remains strong, and through advocacy and strategic partnerships, we have worked tirelessly to ensure that policy settings support sustainable growth and member success.

The Last 12 Months

This year has been particularly significant for MBAWA. Not only have we spent the majority of it undertaking a comprehensive transformation of our events and awards program - the rewards of which will be seen next financial year - but we have taken some other significant steps forward to strengthen our position as the peak industry body for the construction industry.

In 2024-2025, we doubled our training delivery - including more courses in the regions than ever before. We've restructured our operations and returned to an operational surplus for the first time in over a decade, and we reinvested in our property to secure our financial future. Additionally, our digital contracts platform, eDocs, continues to grow in demand, and early in 2025 we launched a Builder Registration Support service with the help of the state government.

We have had some notable achievements with our advocacy, particularly around NCC postponement, procurement and contract reform, delays to problematic reforms like Code of Conduct and BPIC, training and workforce development initiatives, and the free issue of Australian Standards. We also helped secure a housing innovation fund, attract workers from east coast and overseas, and established a GTO to support a future workforce.

While we haven't yet won the battle against other critical things like stamp duty and payroll tax, and we continue to push for industry excellence through things like CPD for our industry, we have made some strong progress on many fronts.

FutureBuild Academy

This year saw the implementation of our Group Training Organisation (GTO) and the launch of the FutureBuild Academy, a strategic initiative designed to address workforce shortages and future-proof our industry. These programs provide structured pathways for apprentices and advanced training for professionals, ensuring that the next generation of builders is equipped with the skills and knowledge to succeed. This investment in workforce development is a major step forward in tackling one of the most pressing challenges facing our sector; we are proud to be part of the solution and understand the importance of our role in the development of a future workforce.

Acknowledging Our Volunteers

At the heart of everything we do are the volunteers who give their time, expertise, and passion to support our association. From judging panels to councils, committees,

President Report (Cont'd)

and boards, these individuals play a vital role in shaping our direction and upholding the standards that define our industry. Their contribution is not only invaluable – it is the foundation upon which our success is built. On behalf of MBAWA, I extend my deepest gratitude for your dedication and commitment.

Welcoming Our New CEO

In July, we announced the appointment of Matt Moran as Chief Executive Officer, succeeding Matthew Pollock after his short but invaluable tenure. Matt brings deep experience in advocacy and industry leadership, with a clear vision for strengthening member value and driving strategic outcomes. His focus is on ensuring that MBAWA continues to deliver exceptional services to members while championing a strong and sustainable future for the building and construction sector. This leadership transition marks an exciting chapter for our organisation, combining continuity with fresh perspectives.

Future Goals

Looking ahead, our priorities are clear:

- + Strengthen workforce development through expanded training and apprenticeship pathways under the FutureBuild Academy.
- + Enhance member value by investing in digital platforms, compliance support, and tailored services.
- + Advocate for a better industry by influencing policy and regulatory reform.
- + Champion sustainability and innovation to ensure our industry remains competitive and future ready.

These goals will guide our efforts in 2025 and beyond, ensuring that MBAWA continues to lead with purpose and deliver tangible benefits to members.

Thank you to our staff, volunteers, and partners for your unwavering support. Together, we will continue to build a stronger, more resilient future for Western Australia's building and construction sector.

Finally, I extend my sincere gratitude.

It has been a distinct privilege to serve as the 58th President of Master Builders Western Australia throughout the association's distinguished 127-year history. The past four years in this role, during an especially challenging period for the industry, have been both demanding and rewarding. I would like to express my sincere gratitude for the trust and support extended by our members, with a special thank you to my fellow board members for their support and assistance during my tenure.

As we move forward, I am confident that the association is now better equipped to effectively meet the needs of our members and the industry.

Michael Van Dongen

President



Byte Construct – Village Green
2024 National Civil/Infrastructure Award – under \$25 million
Best Refurbishment or Renovation \$5m – \$10m (2024 Excellence in Construction Awards)

Report from the CEO



Matt Moran
Chief Executive Officer

WA Economy moves from good to outstanding

The Western Australian economy moved from strong to stronger over the past 12 months, laying the foundations which continue to support demand for construction services.

Total building approvals jumped 12.6 per cent over the 2025 financial year, building on growth of 30 over the previous year.

The construction industry grew by 8.6 per cent over the 2025 financial year, making up 3.9 per cent of the economy and contributing \$17.7 billion to total economic activity.

The WA economy remains the strongest in the country, supported by very strong population growth, business investment and general economic activity. The state has ranked first in the CommSec State of the States report for five consecutive quarters, with economic growth, housing finance and dwelling starts all ranked at the top of the state leaderboards.

It is pleasing to see WA perform better than all other states against the Housing Accord targets. While still slightly behind the federal government targets, WA may be the only state with a realistic chance of meeting these targets by the end of the Accord period in 2029.

Advocacy – a sustained effort

“You may have to fight a battle more than once to win it.” This sentiment, often attributed to former UK Prime Minister Margaret Thatcher, aptly reflects the advocacy undertaken by Master Builders Western Australia and its members throughout the year.

With both a Federal and State election held in 2025, the opportunities to lobby government on our key policy priorities were abundant. We came prepared thanks to tireless work over the previous 12 months through both Councils.

The MBAWA State Election Platform was structured around three strategic pillars:

- + **Pillar 1: Building Back Confidence in the Construction Industry**
- + **Pillar 2: Improving Productivity to Build Capacity**
- + **Pillar 3: Helping House More Western Australians**

These pillars aim to rebuild trust, boost efficiency, protect consumers and eliminate bullying and intimidation from construction sites.

We took an apolitical approach to the state election campaign, offering both major parties the opportunity to support our key policy recommendations.



Byte Construct – Village Green
2024 National Civil/Infrastructure Award – under \$25 million
Best Refurbishment or Renovation \$5m - \$10m (2024 Excellence in Construction Awards)

Report from the CEO (Cont'd)

Through the campaign the Cook Labor government supported several of our calls, adopting measures to support workforce growth, support for MBAWA to get more licenced builders into market faster, and a focus on helping apprentices and their employers through Group Training Organisations.

Our national team at Master Builders Australia shone through the federal election campaign, launching their More Homes for Aussies campaign. This focused on the key areas that will ensure there is enough housing supply and supporting infrastructure right across the housing spectrum: social and affordable housing, private rentals and owner-occupiers.

MBAWA was involved in the campaign at a state level, ensuring our federal MPs and Senators were informed on the key issues for our industry in WA. The Federal Election was a showcase of the strength of the MBA federation and the outstanding lobbying work of our national office.

One of MBAWA's highest priorities has continued to be procurement and contract reforms. The first round of major procurement reforms came into effect early in 2025, to be implemented in three stages.

The first stage, announced by the Minister for Finance, included major reforms that significantly impacted the administration of contracts and the risk allocation on the head contractor.

Following immediate escalation from MBAWA, including a comprehensive submission, the (then) Department of Finance addressed several of the concerns raised through an addendum on the relevant projects within 48 hours that amended the following:

1. Mistakes in the identification of reliance documentation
2. Buildability / design – clauses deleted
3. Notices of likely delays – departures invited from completing tenderers on what is

considered a reasonable timeframe for notification (currently 1 day in the contract)

4. Subcontractor standard agreement – clauses deleted or amended allowing contractors to use their existing subcontractor agreements

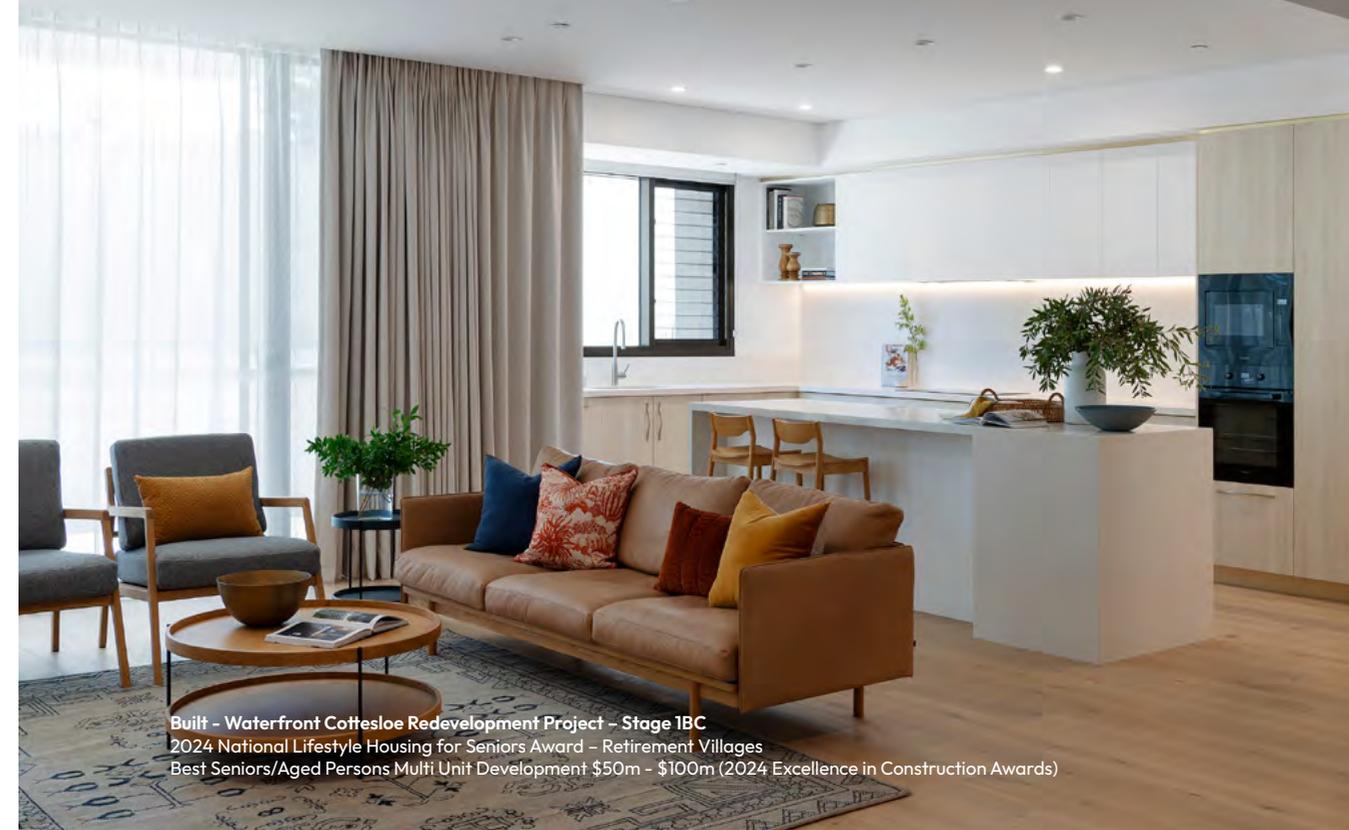
While we commend the State Government for continuing to progress the reforms, there continues to be a body of work to do to ensure that industry gets what was previously promised and agreed to; discussions that were initiated by MBAWA's landmark 2022 Building and Construction Industry Reform Package.

On the industrial front, the tables were turned following extensive media coverage of alleged criminal activity, corruption, coercion, and intimidation within the CFMEU Construction and General Division, with the Federal Government enacting the Fair Work (Registered Organisations) Amendment (Administration) Act 2024. This legislation placed the union and its staff under the administration of lawyer Mark Irving for a period of up to five years.

Subsequently, all states – except Western Australia – appointed deputy administrators to oversee their respective CFMEU entities. Under this framework, existing CFMEU leadership is now accountable to the administrator, who exercises full control over the union's property and affairs. Numerous officers have been dismissed due to misconduct or associations with criminal networks.

Despite a strong push, including a public campaign to encourage the state government to put the CFMEU WA branch into administration, the decision was made not to follow New South Wales and Queensland by putting the state branch into administration.

Unfortunately, despite the work of the administration union bullying, intimidation and coercion of contractors and sub-contractors remain a feature of the industry in 2025.



Year one of the new strategy

With a new strategy in place and a clear mandate for change from the MBAWA Board, 2025 was the year we started to see positive progress against the plan.

The association's resources were restructured and redeployed in May 2024 in support of the plan, putting more people in member-facing roles and taking a fresh approach to how we support our members to succeed.

Built around a shared purpose to support our members in building better businesses, we are now creating a more modern and productive team that has the skills and expertise to create value for our members and be the strongest voice for industry.

The association is now on a strong financial footing thanks to growing revenue from services and a balanced budget which focused on sustainable delivery. I am pleased to report that MBAWA managed to submit an end of year financial result more than \$1 million up on budget.

Training revenue almost doubled over the 12 months and was well up on budget, thanks to growing demand from members for our training

services. We continued our focus on regional training delivery offering face-to-face Diploma of Building and Construction in all regions. In total we delivered 2491 training places in 2025.

A key strategic focus over the year was the development of an MBAWA Group Training (GTO) service. After a very comprehensive planning process and risk assessment, the decision was made to establish a new GTO service under a separate entity, wholly owned by MBAWA. This service will offer new apprentices to members and help grow the industry.

The other major strategic change over the year was a move to a combined, statewide awards program, which included amalgamating our Excellence in Construction, Excellence in Housing Awards, and regional Building Excellence Awards into one.

The new program took our judges across all corners of WA at the end of the financial year. I'd like to make a special mention to Chief Judge, Robert Shaw, and Senior Judge, Glenn Smith, for their support of this new program, and for so willingly travelling across the state to ensure all regional projects were judged consistently

and thoroughly. This huge undertaking included several plane flights and more than 3,500km in the car – but it was well worth the effort.

Moving on to the financials. The audit of the accounts was undertaken by Dry Kirkness Pty Ltd, and found that the association accounts were in good order.

The balance sheet remains in a strong position, with a decision made to sell a property in Albany to free up some capital. This will allow us to reinvest in a range of much-needed maintenance works at Construction House, ensuring this asset can offer greater returns to the association over the coming years.

Thanks to the experience of the Board and the commitment of the MBAWA team, I am pleased to report we have made strong progress against the strategic plan. This puts us in a strong position to build on this success in the years ahead through a model that delivers greater value back to members and strengthens our position as the peak representative body for the building and construction industry in WA.

Performance and leadership

After a restructure in May 2024, the following months were a time to strengthen our cohesiveness and commitment to delivering the new strategy.

With new roles in place and an established senior leadership team, the focus was on filling skills gaps to support a broader service offering to members.

Regional coordinator roles were removed and replaced with member-facing roles that focus on delivering high quality and consistent services across the state. We also created roles to boost our training service capacity and create a new marketing function to ensure our members are well-informed of what we can do for them.

During the year, we welcomed some new faces to the wider team, with Monika Augustyniak and Caris Aziz taking on the roles of RTO Operations Coordinator and GTO Operations Coordinator, respectively. Our new marketing function saw Jessica Hladin commence as Digital Marketing and Communications Coordinator, while Candice Bird stepped into the Office Administrator position in our Bunbury office.

We also said thank you and farewell to Manuela Puerro, our Training Administrator, and Steve Pople, our State Membership Manager. I wish to thank them both for their contributions and efforts throughout their tenure at MBAWA.

Lastly, I want to extend a very big thank you to our members for your ongoing support of the association, particularly those who volunteer their time in our regional committees, Councils, and Board. Our success over the year is shared with all of you and our industry is better thanks to the tireless and generous efforts you commit to making MBAWA the strongest possible partner for our members.

I must also make a special mention to the MBAWA President, Michael Van Dongen who, after three years in the role, agreed to do another year as President to ensure the transition to the new strategy was completed. A role this demanding can take a toll personally and professionally, but the strong position of the association is thanks, in large part, to his effective and decisive leadership.

Mike becomes only the second person, following the inaugural MBAWA President, Mr Robert Law, to hold the position for more than three years. I encourage all members, if you get the chance, to thank him for his dedication to his time as President of MBAWA. Mike exemplifies the very best of what we stand for, and we are blessed to have such great people contribute to our mission to help build a better industry.

Matt Moran
Chief Executive Officer



Endeavour Homes - The Marley
2024 National Display Home Award – \$600,000 to \$800,000
Best Display Homes \$650,000 – \$850,000 (2024 Housing Excellence Awards)

Who we are

The Master Builders Association of Western Australia (Master Builders WA or MBAWA) is the peak industry body for the building and construction industry in WA.

We have represented the building and construction industry for over 125 years and are the only association that serves the needs of all industry sectors, from residential and commercial builders to civil engineering businesses, as well as principal contractors, subcontractors, manufacturers, and suppliers.

We operate across all regions in WA.

Each year, our members deliver the majority of construction projects in WA and contribute over \$20 billion to the State economy.

We are the registered employers' organisation for the building and construction industry and assist members by providing access to a wide range of specialised services, as well as representing industry to government through advocacy and lobbying. We are also a registered training organisation (RTO) and provide courses that meet the needs of employers, employees, contractors, supervisors and managers across the industry.

MBAWA values integrity, success, service and collaboration, and we never waver from our vision to grow the building and construction industry's significant contribution to the Western Australian economy and community.

We are part of Australia's oldest industry association, Master Builders Australia. The national federation represents more than 33,000 member organisations throughout Australia and gives us the opportunity to represent our members interests at a Federal Government level.



Built - Waterfront Cottesloe Redevelopment Project - Stage 1BC
2024 National Lifestyle Housing for Seniors Award - Retirement Villages
Best Seniors/Aged Persons Multi Unit Development \$50m - \$100m (2024 Excellence in Construction Awards)

The Board

Board Members 2024 – 2025



Michael Van Dongen
President



Isla McRobbie
Vice President



Grant Burgess
Treasurer



David Crothers
Immediate Past President



Rocky Slater
National Board Member



Dan Perkins
Board Member



Robert Shaw
Board Member



Cliff Kearns
Chair,
Housing Council



Glenn Smith
Deputy Chair,
Housing Council



Shaun Hughes
Chair,
Construction Council



Peter Tobin
Deputy Chair,
Construction Council



Bala Suppiah
Board Member



Glenn Raphael
Board Member



Built - Waterfront Cottesloe Redevelopment Project - Stage 1BC
2024 National Lifestyle Housing for Seniors Award - Retirement Villages
Best Seniors/Aged Persons Multi Unit Development \$50m-\$100m (2024 Excellence in Construction Awards)



Perkins Builders - Eaton Library & Administration Building
Best Office Building \$10m-\$20m
2024 South West Building Excellence Awards

Committee Members

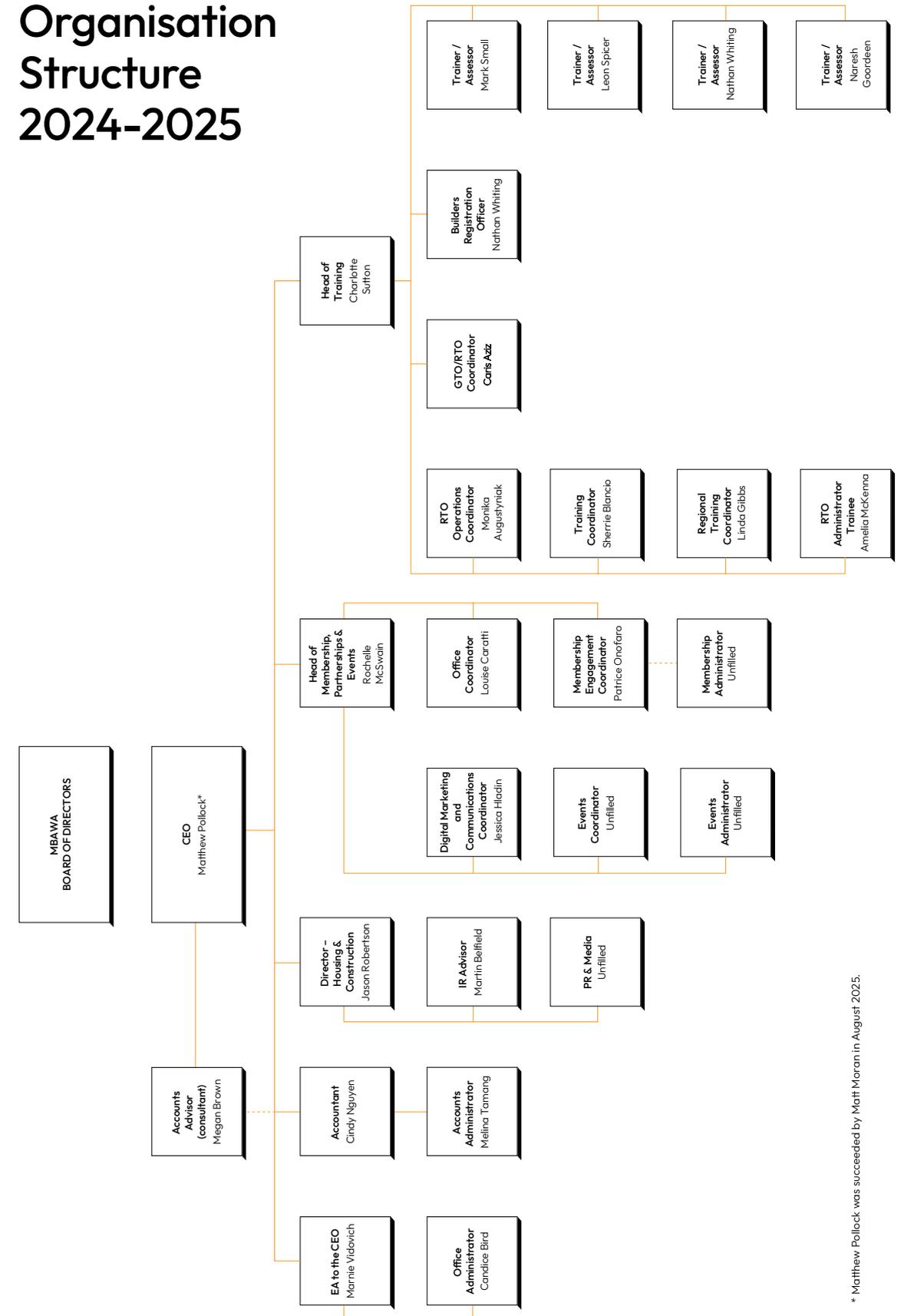
Construction Council

Role	Name	Company
Chair	Shaun Hughes	Focus Building Company
Deputy Chair	Peter Tobin	ADCO Construction
Elected Member	Anthony Chillino	Pyramid Group Australia
Elected Member	Brad Russell	Builden Construction
Elected Member	Brett Joynes	Wauters Enterprises Pty Ltd
Elected Member	Dave Prosser	Prosser Built
Elected Member	Mark Parish	Perkins Builders
Elected Member	Matthew Hall	Devlyn Construction
Elected Member	Peter Hunt	Budo Group
Elected Member	Prav Mepani	Construct 360
Elected Member	Sean Gavin	Commercial & Industrial Construction
Elected Member	Tarrsha Watkins	Protek 24/7 Building and Maintenance Services
Co-opted Member	Andrew Owens	Icon
Co-opted Member	James Murray	Lend Lease
Co-opted Member	Jay Brenton	PACT Construction
Co-opted Member	Mark Nyaanga	McCorkell Constructions Pty Ltd
Co-opted Member	Matthew Carr	Universal Constructions
Co-opted Member	Rocky Slater	Tetris Capital
Co-opted Member	Shane Palfrey	Built
Co-opted Member	Thomas Jacobs	Jackson McDonald
Co-opted Member	Troy King	BE Projects

Housing Council

Role	Name	Company
Chair	Cliff Kearns	Cachet Homes
Deputy Chair	Glenn Smith	Q Group WA Pty Ltd
Elected Member	Alicia Gangemi	Affordable Living
Elected Member	Anthony Lumbaca	Bulidcor Projects
Elected Member	Elias Oostveen	Home Integrity
Elected Member	Jay Mangano	Devrite
Elected Member	Jay Walter	JWH Group
Elected Member	Paula West	ABN Group
Elected Member	Peter Bisby	101 Residential (Scott Park Group)
Elected Member	Ray Kershaw	Mondo Exclusive Homes
Elected Member	Rhys Dillon	Top Mortgages
Elected Member	Sam Karamfiles	Karamfiles Builders
Coopted Member	Basil Arasi	Arasi Constructions
Coopted Member	Conor Ward	Development WA
Coopted Member	Jane Arnolda	Structerre
Coopted Member	Jess Berry	Pique and Fox Modular
Coopted Member	Nabil Yazdani	DEMIRS - Building & Energy
Coopted Member	Simon Cherry	Termico

Organisation Structure 2024-2025



* Matthew Pollock was succeeded by Matt Moran in August 2025.

Corporate Governance

Our corporate governance systems and processes guide how we manage our business and our approach to risk, and ensures members interests are properly represented. They control how we do things and underpin our commitment to fairness and transparency.

Mandatory Reporting

MBAWA is subject to a range of mandatory reporting covered by various legislation. As the registered organisation for the building and construction industry in WA, we are required to make annual disclosures and furnish an annual financial return in accordance with Australian Accounting Standards – Simplified Disclosures, and the Industrial relations Act 1979 (WA).

Training Audit Reporting

As a Registered Training Organisation (RTO), MBAWA (RTO: 5101) regularly participates in internal audits, industry engagement and stakeholder audits to ensure our continuing compliance requirements are met. We are registered through the Training Accreditation Council of WA, with courses currently on scope including CPCWHS1001 Prepare to Work Safely in the Construction Industry, and CPC50220 Diploma of Building and Construction (Building).

MBAWA receives funding from the Department of Training and Workforce Development (DTWD) and the Construction Training Fund (WA).

Financial Disclosure

Under the obligations outlined in the Industrial relations Act 1979 (WA), MBAWA makes the following information available:

- + 2025 year-end financial disclosures from the period 1 July 2024 to 30 June 2025.
- + Information covered includes:
- + General Purpose Financial Statement
- + Board of Management Declaration
- + Independent Auditors Report

Constitution

MBAWA is governed by a Constitution which outlines the Rules and Objects of the Association. The Board undertook a review of the Constitution in 2022 and passed changes designed to ensure our governance frameworks remain reflective of the representative nature of the Association, and that we remain compliant with recent changes to relevant legislation and up to date with governance best practice.

Code of Ethics

As an industry leader, MBAWA encourages all members to meet the highest ethical standards. Members are obliged to comply with MBAWA's Code of Ethics as a condition of membership. MBAWA members are encouraged to promote the Code to others in the industry.

MBAWA expects its members to:

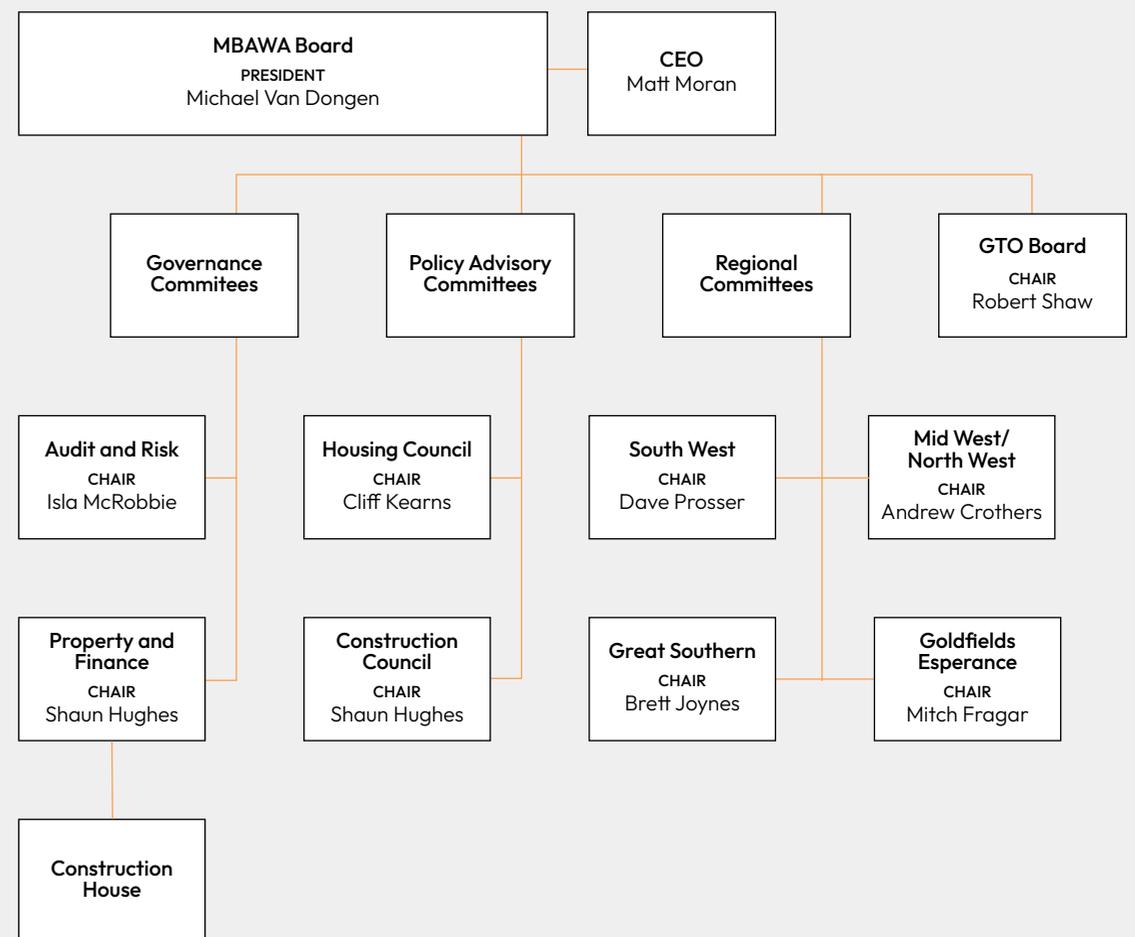
1. Act fairly and honestly in dealings with other MBAWA members, clients, prospective clients and kindred organisations.
2. Conduct business ethically and professionally, and in a manner that will not bring the industry or MBAWA into disrepute.
3. Tender in good faith and according to the Australian Standard Code of Tendering.
4. Keep abreast of developments in the industry to maintain high workmanship standards and statutory compliance.
5. Not engage in misleading, deceptive or anti-competitive conduct.
6. Reject discrimination on the basis of age, race, gender, family status, sexuality, religion, impairment and political belief.
7. Comply with the spirit of this Code.

Policies and Procedures

MBAWA keeps a comprehensive list of policies and procedures in place across all workplaces, and which regulates the conduct of the Board, Committees, management and staff. These policies ensure members' private information is secured and managed properly, and cover other areas of importance, such as workplace

health and safety, financial management and controls, information technology, employment conditions, and general administration.

Governance Structure



Year in Numbers 2024-2025

STAFF

Staff **18** Trainers **4**

MEMBERSHIP

Members **1,728** New Members **171**

MEMBER SPLIT BY REGIONS

South West **154** Midwest/Northwest **104** Great Southern **97** Goldfields/Esperance **40** Perth Metro **1,333**

TRAINING

Total training places delivered **2,491** Types of short courses offered **51** Short course places delivered **2,390** Current Diploma students **101** Diploma graduates **52**

As at 30 June 2025 As at 30 June 2025

COMMUNICATIONS & WEB

Member Alerts Sent **23** Email Campaigns Sent **83** Average Open Rate **43.6%** Website Sessions **149,916** Unique Web Users **107,813**

SOCIAL MEDIA

Social Media Followers **19,915** New Social Media Followers **1,205** Average engagement rate **4.8%**

EDOCS

Contracts & documents purchased **4,559** Year on year change **+25%**

Industry Snapshot



43,466

Construction businesses

98.10%

Percentage of businesses that are small businesses



42,633

Small businesses (<20 employees)



833

Larger businesses (>20 employees)

As at 30th June 2024



\$35.1b

Engineering and civil works

TOTAL

\$52.0b

Construction output



\$9.99b

Residential building work



\$6.94b

Non-residential building work

Year to June 2025



161,964

Industry workforce

August 2025



21,911

Women employed in building and construction

August 2025



9.9%

Percentage of WA jobs in construction industry

August 2025



10,673

Construction apprentices

In training at end of March 2025

Membership

This year, despite significantly reducing our membership team, we proudly welcomed 171 new members. This achievement reflects the dedication of our team, the strength of our brand across Western Australia, and the incredible impact of member referrals – our most powerful recruitment tool. As we move forward, our focus will be on strengthening communication and deepening engagement to support member retention and foster a more connected community.

Member	Member Milestone	Member	Member Milestone
2nd Dawn	5	GB Construction & Investments Pty Ltd	5
350 Building Services	5	Glass Co Metro Pty Ltd	5
AG Trusses	5	Glen Esk Construction	5
Alinta Energy	5	Ground Masters	5
AMB Holdings Pty Ltd	5	Gwyth Jones	5
Amedeo Properties Pty Ltd	5	Hoeden Pty Ltd	5
Asante Homes	5	Homescapes Perth	5
Aspire Homes and Renovations	5	iBuild Solutions Pty Ltd	5
Aussie Patio Designs	5	Indoz Homez Pty Ltd	5
Aussiecraft Builders and Engineers	5	Integro Homes	5
Bare Foundations	5	J4 Maintenance	5
Bayview Constructions (WA) Pty Ltd	5	JDS Builders	5
BD Living Pty Ltd	5	Jerramungup Electrical Service	5
Ben Ryan Building	5	Johns Lyng Insurance Building Solutions (WA) Pty Ltd	5
BJC Bricklaying Services Pty Ltd	5	King Building and Renovation Pty Ltd	5
Black Point Construction	5	Kyros Homes	5
Blanc Architectural Homes	5	Leading Homes WA	5
Browne Master Builders Pty Ltd	5	Let's Finance	5
Built Ink Pty Ltd	5	Lingwood Construction Pty Ltd	5
Bunnings Trade WA	5	Louis Homes	5
Capstone Construction (WA) Pty Ltd	5	Luxor Construction Pty Ltd	5
Chrome Construction Pty Ltd	5	Mandurah Building Group	5
Clark Coastal Build Pty Ltd	5	Matlan Construction Pty Ltd	5
CLC Building Services	5	McLennan Transportables	5
Coda Construction Pty Ltd	5	McMahon's Building & Construction	5
Collie Contracting	5	Mettris Construction	5
Content Living the Home Builders	5	Millbrook Construction WA	5
Contour Building Services Pty Ltd	5	Mouritz Airconditioning & Solar	5
Cubic Interiors Western Australia Pty Ltd	5	Mukinbudin Building Maintenance	5
DBD Developments Pty Ltd	5	Multiple Trades and Maintenance Pty Ltd	5
Dedicated Construction Pty Ltd	5	Nautilus Building & Developments Pty Ltd	5
Delstrat Group	5	Neon Construction Pty Ltd	5
Desi Builder	5	New Earth Living	5
Devco Builders	5	Niche Double Glazing	5
Diverse Project Group	5	NRS Refrigeration	5
DMS Commercial Pty Ltd	5	NVS Construction	5
Fila Constructions Pty Ltd	5	Odeion Pty Ltd	5

Member	Member Milestone	Member	Member Milestone
Opes Construction and Building Supplies Pty Ltd	5	AIC Building Services	15
Patton Building	5	Alliance Builders Pty Ltd	15
Perth Carpentry Specialists	5	Cachet Homes	15
Petgia Cabinets	5	Castelli Group	15
Phoenix Painting and Decorating Albany	5	Colli Constructions	15
Poletti Built Pty Ltd	5	Complete Hire & Sales Pty Ltd	15
Progen Building Group Pty Ltd	5	G & D Fencing	15
Prosser Built	5	J Hine & Son Construction	15
Purpose Built Constructions	5	M & A Webster Builders Pty Ltd	15
R & R Fencing	5	Master Builders Insurance Brokers Pty Ltd (MBIB) - Perth	15
Redgum Carpentry Building & Maintenance	5	Metwest Steel	15
Renascent Western Australia Pty Ltd	5	Mondo Exclusive Homes	15
Rhino Bricklaying	5	MyLeave	15
RT Builders	5	Neowest Building Co Pty Ltd	15
Scott Park Group Pty Ltd	5	Ngaanyatjarra Construction and Management Services	15
888 Building Company Pty Ltd	10	Port Denison Builders	15
Activa Homes Group Pty Ltd	10	Ranbuild Great Southern	15
Aegis Projects Pty Ltd	10	ResiCom Builders	15
Albany Plasterboard Pty Ltd	10	Ryan Cole	15
Altima Custom Homes	10	Ryza Homes	15
Beams Software	10	Brolga Developments & Construction Pty Ltd	20
Brad Edwards Constructions	10	City of Greater Geraldton	20
Budget Woodcraft	10	Conti Homes	20
Buildmore Constructions	10	Corinthian Industries (Australia) Pty Limited	20
Dentpro Construction and Fitouts	10	Greg Leeder Homes	20
Downright Decorative Concrete	10	Kosters Steel Constructions	20
Exclusive Residence Pty Ltd	10	Metro Steel Fabrication WA	20
Farrar Constructions Pty Ltd	10	Pact Construction Pty Ltd	20
Ferguson Building Pty Ltd	10	Siphonic Solutions (Australia) Pty Ltd	20
Focus Building Company	10	Sprayforce	20
Frontline Interiors	10	Studio 8 Builders & Designers	20
Geoff Longwood Constructions	10	Badge Constructions (WA) Pty Ltd	25
Greg Horan Construction Pty Ltd	10	Bert Meuzelaar Homes	25
Howell Builders Pty Ltd	10	Classic Contractors	25
John Beresford	10	Crothers Construction Pty Ltd	25
Just Ask Just	10	Hetherington Building Co Pty Ltd	25
Luxcom Pty Ltd	10	K & R Contractors WA Pty Ltd	25
Mastercraft Carpentry Cabinetry Maintenance Pty Ltd	10	KJ Norton Building Co	25
Murray River North	10	Mirvac (WA) Pty Limited	25
My Homes WA	10	Willmott Constructions Pty Ltd	25
Nadim Sader	10	Parsons Management Group Pty Ltd	30
New Millennium Painting	10	RJ Donaldson Building Contractor	30
Next Gen Building Pty Ltd	10	A Di Bucci & Son	35
Perth Citi Fitout	10	EMCO Building	35
Poett Building Co Pty Ltd	10	GFWA Pty Ltd	35
Prime Contracting Pty Ltd	10	Midland Brick Pty Ltd	40
Red Dog Carpentry (WA) Pty Ltd	10	Gillard Builders (1977) Pty Ltd	55
Scott Ellis	10	HS Hyde & Son	100
A Line Group WA Pty Ltd	15		
Affordable Living Homes	15		

Member Achievements

Regional Member of the Year – 2024

Master Builders WA proudly recognises Mitch Fragar as the 2024 Regional Member of the Year.

As Chairperson of the Goldfields-Esperance regional committee, Mitch has demonstrated exceptional leadership, playing a key role in addressing industry challenges and actively supporting MBAWA's initiatives.

Mitch's commitment to Master Builders WA is evident through his consistent presence at events, passionate advocacy, and strong

engagement with members and stakeholders. Beyond his leadership duties, he is a dedicated mentor, championing professional development through MBAWA training programs and fostering valuable connections with government agencies. His efforts have significantly contributed to the growth and strength of the local building community.

2024 Regional Member of the Year, Mitch Fragar, with then-CEO Matthew Pollock.



Member of the Year – 2024

Master Builders WA is proud to announce Cliff Kearns as the 2024 Member of the Year.

Cliff has been a powerful advocate for the building and construction industry through his role on the MBAWA Housing Council, where his leadership and strategic insight have driven meaningful change across the state.

Among his many contributions, Cliff played a pivotal role in the 7-Star Efficiency analysis project, dedicating his own time and resources to support MBAWA in influencing important amendments to the National Construction

Code. His commitment to improving industry standards and outcomes has made a lasting impact well beyond the metropolitan area.

Cliff's election as Chairperson of the Housing Council is a testament to the respect he commands among his peers and his vision for the future of the industry. His dedication, leadership, and tireless advocacy truly embody the values of Master Builders WA.

2024 Member of the Year, Cliff Kearns (centre), with then-CEO Matthew Pollock and President Michael Van Dongen.





National Renovations/Extensions Award

\$300,000 to \$450,000

Addstyle Master Builders

Florence Road, Nedlands

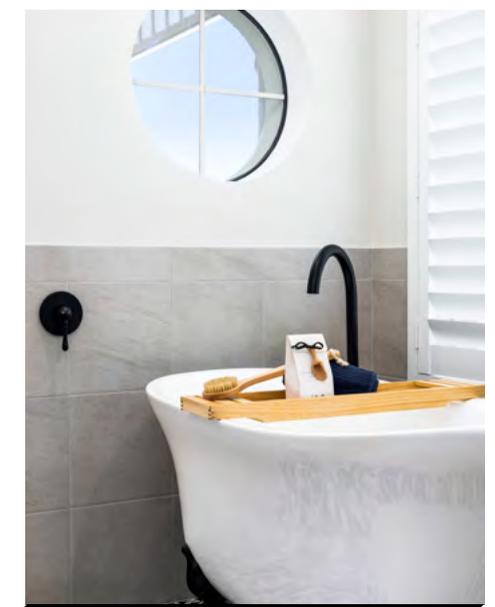


National Display Home Award

\$400,000 to \$600,000

Endeavour Homes

The Canterbury
Lustre Road, Bennett Springs



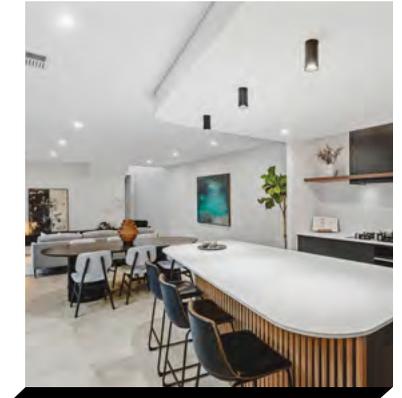
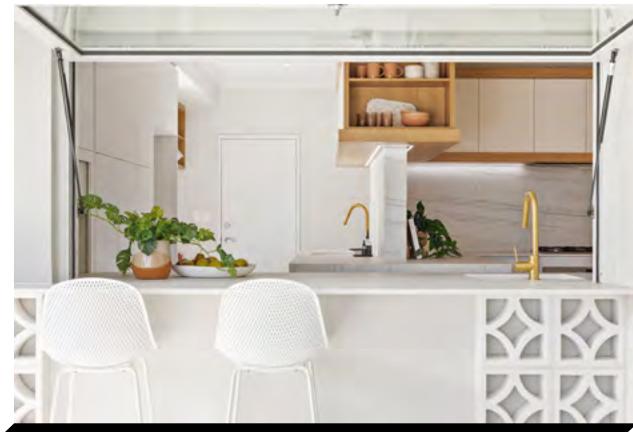


National Display Home Award

\$600,000 to \$800,000

Endeavour Homes

The Marley
Propeller Way, Brabham



National Medium Density Award

2 to 5 Dwellings

Club Precedence

Brandon Street, South Perth



Celebrating MBAWA's 2024 National Building Excellence Award winners



National Lifestyle Housing for Seniors Award

Retirement Villages

Built

Waterfront Cottlesloe Redevelopment Project – Stage 1BC

Marine Parade, Cottlesloe



Celebrating MBAWA's 2024 National Building Excellence Award winners



National Civil/Infrastructure Award

Under \$25 Million

Byte Construct

Village Green

Manning Road, Karawara



Celebrating our future leaders: 2025 Apprentice of the Year Awards

The 2025 Master Builders WA Apprentice Awards were held on 20 June 2025 at Phat Brew Club in West Perth, bringing together outstanding apprentices from across the state. Joined by families, employers, and special guest Jodie Hanns MLA, the evening highlighted the remarkable talent shaping the future of the building and construction industry.

Among the standout performers was Meriel “Mezz” Farr, a Carpentry apprentice with 90 Degree Residential, who received both Most Outstanding Aboriginal or Torres Strait Islander Apprentice and Most Outstanding Second Year Apprentice. Recognised for her technical skill, creativity, and initiative, Mezz impressed judges with her commitment to excellence in every aspect of her trade.

Lewis Italiano, a Cabinetmaking apprentice with boutique furniture maker Studio Milton, took out three major awards: Most Outstanding Regional Apprentice, Most Outstanding Fourth Year Apprentice, and the coveted Master Builders WA Apprentice of the Year. Praised for his strong work ethic, attention to detail, and safety focus, Lewis also represented Australia with distinction at the 2024 WorldSkills competition in France, earning a Medallion for Excellence.

Nicole Lamont-Rodgers was also recognised as the Most Outstanding Female Apprentice, rounding out a night that celebrated diversity, dedication, and the next generation of master builders.

Charlotte Sutton, MBAWA Head of Training, noted the exceptional standard of this year’s nominees, while CEO Matthew Pollock highlighted the importance of the support networks that help apprentices thrive. Together, their words reinforced a shared message: the future of the industry is in very capable hands.

The Winners



Lecturer Trainer of the Year - Wayne Sutherland



Employer Trainer of the Year - AE Hoskins



Most Outstanding First Year Apprentice of the Year – Corey Basten, Grouted



Most Outstanding Second Year Apprentice of the Year – Meriel “Mezz” Farr, 90 Degree Residential



Most Outstanding Third Year Apprentice of the Year – Luke Jones, JWM Tiling



Most Outstanding Fourth Year Apprentice of the Year – Lewis Italiano, Studio Milton



Most Outstanding Female Apprentice – Nicole Lamont-Rodgers, Cablewise Electrical & Communications



Most Outstanding Aboriginal or Torres Strait Islander Apprentice – Meriel “Mezz” Farr, 90 Degree Residential



Most Outstanding Regional Apprentice – Lewis Italiano, Studio Milton



Master Builders WA Apprentice of the Year – Lewis Italiano, Studio Milton



Products & Services

Training

The Master Builders Western Australia training department offers a 16-month Diploma of Building and Construction, as well as short courses, and focuses on providing the building and construction industry with training solutions for every eventuality.

This year, we commenced eight (8) Diploma classes. Six (6) of these classes were held in Perth, delivered in-house, while two (2) regional classes were based in Bunbury and Geraldton. We have four qualified trainers available to deliver the Diploma, with one trainer fully equipped to deliver all 16 Blocks required for the qualification.

As at 30 June 2025, there were 101 actively enrolled students in the Diploma, with an additional 52 having attained their qualification in the last 12 months.

Over the financial year, we have delivered 2390 training places over 435 short course sessions. The two most popular short courses this year were Provide First Aid (with 138 enrolments) and Tilt-Up Construction (with 130 enrolments).

For the upcoming financial year, the training team plans to focus on expanding our regional class offerings and organising private, customised classes for construction companies across Western Australia.

Contracts and eDocs

MBAWA's eDocs platform continues to be one of our most valued member services, providing efficient, compliant and user-friendly digital contract solutions. The system offers a suite of industry-leading residential and commercial contract templates, including Home Building Works, Residential Building Works, Small and

Medium Works, Subcontractor Agreements, Cost-Plus Contracts and Specification/Addenda documents.

During the 2024-2025 financial year, members purchased 4,084 contracts and 475 supporting documents, representing an approximate 25% increase in use. This growth reflects both the platform's ease of use and strong member feedback, confirming eDocs as a trusted and essential tool for members across WA.

The majority of users are residential builders, ranging from small operators to medium-volume businesses, with a smaller proportion of commercial contracts also in use. The platform enables members to draft, share and execute contracts instantly, significantly reducing administrative turnaround times and improving customer responsiveness.

MBAWA's partnership with the industry-leading construction law firm Jackson McDonald ensures our contracts are compliant with the latest building and construction legislation, and provides members with access to expert guidance and support.

eDocs continues to evolve as a key digital service, reinforcing our commitment to delivering value and efficiency for members.

Industrial and Employee Relations

Our workplace relations experts offer specialised services unique to MBAWA and can provide members with comprehensive operational assistance and strategic advice tailored to individual circumstances.

We advise on employment contracts, minimum employee entitlements, dispute resolution, unfair or unlawful dismissal claims,



Byte Construct - Village Green
2024 National Civil/Infrastructure Award - under \$25 million
Best Refurbishment or Renovation \$5m - \$10m (2024 Excellence in Construction Awards)

and many other areas relating to the employment relationship.

Over the 2024-2025 financial year, we've seen the largest engagement from members requiring assistance with employment contracts and workplace policies, such as drug and alcohol policy.

Other popular services continue to be drafting individual flexibility agreements, implementing workplace performance and discipline plans, and advising on enterprise agreements.

Technical and Building Advice

MBAWA's technical team are experienced in providing advice and preliminary support services for a range of matters relating to the technical aspects of housing and commercial building, including but not limited to the application of the Building Code of Australia and referenced Australian Standards, issues of local authority interpretation, and delays in receiving permits and approvals.

Master Builders Insurance Brokers

Master Builders Insurance Brokers (MBIB) is a general insurance brokerage owned by seven of Australia's Master Builders Associations.

MBIB are specialists in construction insurance and support the industry by acting as Insurance

Brokers to many of the 23,500 members in the states and territories they look after. With over 20 years of experience, first operating in July 2004, they also provide risk management advice, advocacy and lobbying support for the industry.

As a leading broker in the industry, MBIB use their national muscle to leverage great 'value for money' insurance arrangements with preferred underwriters, ultimately keeping premiums down and policy coverage broad.

Unlike other insurance companies, all profits from MBIB are reinvested into the building and construction industry, ensuring a stronger industry for all.

Advocacy and Policy

Advocacy – A Sustained Effort

“You may have to fight a battle more than once to win it.” This sentiment, often attributed to former UK Prime Minister Margaret Thatcher, aptly reflects the advocacy undertaken by Master Builders WA and its members throughout the year.

2025 State Election

The 2025 State Election, held on 8 March 2025, was central to our advocacy agenda. Through extensive consultation with our Councils, Committees and members, MBAWA developed a comprehensive submission outlining priority measures for government investment and commitment. These recommendations were designed to foster a sustainable building and construction industry in Western Australia, underpinned by economic growth and enhanced community well-being.

The MBAWA Election Platform was structured around three strategic pillars:

- + **Pillar 1: Building Back Confidence in the Construction Industry**
- + **Pillar 2: Improving Productivity to Build Capacity**
- + **Pillar 3: Helping House More Western Australians**

These pillars aim to rebuild trust, boost efficiency, protect consumers and eliminate bullying and intimidation from construction sites.

Pillar 1: Building Back Confidence

Business insolvencies in the construction sector remain disproportionately high, driven by a regulatory environment that fails to equitably allocate risk. This has left consumers vulnerable and tarnished the industry’s reputation. Reports of bullying, coercion and intimidation have further eroded public trust.

Our message to the WA State Government was clear: there should be no safe harbor for dodgy operators in the building and construction industry.

MBAWA called on both sides of politics to collaborate with industry to address these issues decisively.

Our recommendations included:

- + Funding for dedicated Building Registration Support Officers within peak industry bodies to accelerate registration processes and reduce administrative burdens.
- + Re-establishment of a dedicated Builders Registration Board within the Building and Energy Division, including representation from MBAWA.
- + Formation of an industry–government working group to strengthen consumer protections, review penalties for non-compliance and ensure the long-term viability of indemnity insurance.
- + A 10-year moratorium on further changes to energy efficiency and accessibility standards following the implementation of NCC 2025.

Key Outcomes:

- + **Builders Support Program:** A WA State Government initiative, developed in partnership with MBAWA, to assist skilled tradespeople in becoming registered builders and to provide business and compliance support for existing builders.
- + **Home Building Contracts Review:** The WA State Government announced a review of home building contract legislation, including dispute resolution processes, following sustained advocacy by MBAWA.

Pillar 2: Improving Productivity

Construction productivity has declined by 18 per cent over the past decade, undermining competitiveness and workforce attraction. Higher productivity is essential for better wages, stronger business margins and improved value for public investment.

MBAWA advanced a three-point plan to boost productivity through industrial relations reforms, increasing government investment into human capital and workforce capacity, and giving businesses the support they need to innovate.

Recommendations by MBAWA included:

- + Continuation of the GTO wage subsidy for apprentices, with enhanced support for regional and vulnerable groups.
- + Maintaining low or no fee TAFE courses for critical trades.
- + Expansion of PIT VET funding for the next government term.
- + Implementation of a condition in the procurement process of major resource projects to invest in regional apprenticeship programs.
- + Dedicated grants programs to support adoption of innovative construction methods and technologies.

Key Outcomes:

- + Over \$25 million for an additional 225 GTO wage subsidy places.
- + Over \$21 million for fee-free construction and housing courses at TAFE.
- + Over \$12 million to extend visa and workforce attraction programs by 1100 places.
- + Establishment of a grant scheme to promote alternative construction methods and boost manufacturing capacity.

Pillar 3: Housing More Western Australians

Addressing housing supply and affordability remains a critical priority.

MBAWA advocated for measures to enable industry recovery and deliver sufficient housing stock, including:

- + Increased resourcing for Western Power and establishment of an industry–utility working group to improve connection timeframes, alongside an incentive structure that ensures compliance with these timeframes.
- + Expansion of land tax exemptions for build-to-rent projects.
- + Funding for public land development around Metronet precincts.
- + Stamp duty concessions to improve housing mobility.
- + Removal of the Foreign Buyers Surcharge to attract investment in high-density developments.

Key Outcomes:

- + Housing supply:
 - > \$10 million for Housing Enabling Infrastructure Fund investment in power and water infrastructure to unlock land for 33,000 future homes
 - > \$50 million Housing Innovation Fund to support initiatives and technologies to boost productivity along the housing supply chain
 - > \$119 million to reduce transfer duty for first home buyers, including on land purchases for new homes

+ **Affordable Housing:**

- > \$246 million to deliver an additional 548 social and affordable homes
- > \$210 million for 1,000 shared equity loans in new apartments and townhouse developments
- > \$75 million for no and low interest loans to support affordable build to rent developments get off the ground quicker

+ **Regional Housing:**

- > \$100 million to double the GROH construction program
- > \$25 million for the Regional Housing Support Fund to boost viability of regional housing projects
- > \$400 million fund to unlock housing and land supply
- > \$105 million to fast-track housing in regional and metropolitan growth areas through the government's Housing Support Program.
- > Commitment from WA State Government to investing in critical infrastructure to unlock 28,000 more homes across WA.
- > Land supply initiatives for 6,300 new lots in the metro area.
- > Unlocking 1,700 new apartments through the Housing Diversity Pipeline.

+ **Keystart:**

- > Modular construction home loan product: Keystart introduced a new low deposit home loan for modular homes.
- > Expansion of shared ownership program: Keystart announced an expansion of the low deposit shared ownership program for new or under-construction apartments, townhouses or other multi-residential dwellings.
- > Graduate and apprentice loans: Keystart introduced a new pilot program aimed at supporting graduates and apprentices to purchase a home with low deposit loans.

Planning Reforms

MBAWA continued throughout the year in our advocacy for reforms to the State planning system and framework. Through ongoing engagement our focus remained on the necessary legislative, regulatory and policy reforms, reducing red tape, having strategic and statutory planning fit for purpose to enable our members and industry deliver on projects, including boosting the housing supply.

Some key advocacy outcomes have included:

- + Single house reforms to streamline approvals and boost housing delivery: This reform included changes to local government decision making for single houses and simple residential projects taking effect.
- + Major reforms to Metropolitan Region Scheme to boost housing were announced: The reform changes were designed to reduce the number of development applications required and to simplify the development approval processes by removing unnecessary red tape and double handling of assessments.
- + R-Codes review to cut red tape for housing delivery: The announced review focuses on simplifying and improving State's Residential Design Codes including targeted policy changes to enable well-designed infill.

The Master Builders WA advocacy team is privileged to have the opportunity to advocate for our members, and we are reassured by our successes. The coming years will see us battle even harder to promote the interests of the WA building and construction industry for the betterment of our members and the community.



Endeavour Homes - The Canterbury
2024 National Display Home Award - \$400,000 to \$600,000
Best Display Homes \$500,000 - \$650,000 (2024 Housing Excellence Awards)



Endeavour Homes - The Marley
2024 National Display Home Award - \$600,000 to \$800,000
Best Display Homes \$650,000 - \$850,000 (2024 Housing Excellence Awards)

Industrial Relations

CFMEU Administration

The past year brought significant developments for industrial relations in the building and construction industry. In August 2024, following extensive media coverage of alleged criminal activity, corruption, coercion, and intimidation within the CFMEU Construction and General Division, the Federal Government enacted the Fair Work (Registered Organisations) Amendment (Administration) Act 2024 (the Act). This legislation placed the union and its staff under the administration of lawyer Mark Irving for a period of up to five years.

Subsequently, all states – except Western Australia – appointed deputy administrators to oversee their respective CFMEU entities. Under this framework, existing CFMEU leadership is now accountable to the administrator, who exercises full control over the union’s property and affairs. Numerous officers have been dismissed due to misconduct or associations with criminal networks.

Geoffrey Watson SC, appointed by the administrator, continues to leverage special investigative powers to examine the union’s links to organised crime. These inquiries have revealed systemic issues of violence, bullying, and extortion, with no indication that the administration will conclude in the near term.

Despite recommendations from Master Builders Western Australia, the WA State Government has not placed its state-registered CFMEU under administration.

In a final attempt to regain their positions, former CFMEU Queensland Branch leaders unsuccessfully challenged the validity of the Act in the High Court (Ravbar & Anor v. Commonwealth of Australia & Ors).

Annual Wage Review

The Fair Work Commission implemented a 3.5% increase to the National Minimum Wage and modern award wages effective 1 July 2025. MBAWA subsequently issued updated wage circulars for the Building & Construction General On-Site Award 2020, Joinery and Building Trades Award 2020, and Clerks Private Sector Award 2020. Additionally, the Superannuation Guarantee rose to 12% on the same date, marking the final scheduled increase under current policy.

Fair Work Legislation – Closing Loopholes

As part of its commitment to strengthening employment regulation, the Federal Government introduced the Closing Loopholes legislative package, phased in from 2023 to January 2024.

Key reforms include:

- + Enhanced workplace rights for union delegates
- + Revised definition of sham contracting
- + Expanded union rights of entry for safety and underpayment investigations
- + Fair Work Commission jurisdiction over unfair contract disputes
- + Amendments to casual employment provisions
- + Regulation of employee-like workers in the gig economy
- + Updated definitions of ‘employment’ and ‘independent contractor’
- + Introduction of a statutory ‘right to disconnect’ for employees



Built - Waterfront Cottesloe Redevelopment Project – Stage 1BC
2024 National Lifestyle Housing for Seniors Award – Retirement Villages
Best Seniors/Aged Persons Multi Unit Development \$50m - \$100m (2024 Excellence in Construction Awards)

State Regulation of Union Entry Permits

The WA State Government has legislated that WHS entry permit holders must renew their permits every three years, aligning with national standards. This reform addresses long-standing concerns raised by MBAWA regarding the absence of renewal requirements and ‘fit and proper person’ assessments in Western Australia.

WHS-related entry remains the most common form of union site access, as it does not require prior notice to the occupier. To enter any site, a WHS permit holder must also possess a federal permit issued by the Fair Work Commission.

Workers’ Compensation and Injury Management Act 2024

On 1 July 2024, the State Government implemented a new workers’ compensation framework in Western Australia. Key changes for employers include:

- + Increased compensation entitlements
- + Revised definition of ‘worker’ for WorkCover purposes
- + Introduction of provisional compensation payments
- + Provisions for labour hire hosts
- + Expanded rehabilitation expense coverage

Thank you to our partners



Principle Partner



Super Fund Partner



Workplace Health & Safety Partner



Legal Partner



Your Industry Specialists

Insurance Partner



Apprenticeship Program Partner



Albany Toyota



Endeavour Homes - The Marley
2024 National Display Home Award - \$600,000 to \$800,000
Best Display Homes \$650,000 - \$850,000 (2024 Housing Excellence Awards)

Statement of Profit or Loss and Other Comprehensive Income

For the Year Ended 30 June 2025

	2025	2024
Revenue from ordinary activities	\$6,390,968	\$6,845,412
Profit on sale of assets	\$393,987	\$-
Expenses from ordinary activities	-\$6,261,500	-\$6,981,220
Profit/(Loss)	\$523,455	-\$135,808
Other Comprehensive Income for the year	\$107,277	-\$10,000,000
Total comprehensive Profit/(Loss)	\$630,732	-\$10,135,808
Accumulated Surplus at 1 Jul	\$11,420,543	\$11,556,351
Accumulated Surplus at 30 June	\$12,201,275	\$11,420,543

Statement of Financial Position

CURRENT ASSETS

Cash at bank	\$2,419,023	\$1,074,835
Debtors	\$691,910	\$765,623
Stock on hand	\$18,544	\$21,285
Total Current Assets	\$3,129,477	\$1,861,743

NON-CURRENT ASSETS

Rental Bond	\$5,780	\$5,280
Investment	\$120,000	\$120,000
Fixed assets	\$14,494,535	\$14,796,941
Total Non-Current Assets	\$14,620,315	\$14,922,221
Total Assets	\$17,749,792	\$16,783,964

CURRENT LIABILITIES

Creditors	\$2,309,193	\$1,060,345
Financial liabilities	\$30,919	\$36,190
Employee Benefits	\$119,600	\$109,539
Total Current Liabilities	\$2,459,712	\$1,206,074

NON-CURRENT LIABILITIES

Financial liabilities	\$151,642	\$962,907
Employee benefits	\$-	\$-
Total Non-Current Liabilities	\$151,642	\$962,907
Total Liabilities	\$2,611,354	\$2,168,981
Net Assets	\$15,138,438	\$14,614,983

MEMBERS' FUNDS

Reserves	\$2,937,163	3,194,440
Accumulated surpluses	\$12,201,275	11,420,543
Total Members' Fund	\$15,138,438	\$14,614,983



Built - Waterfront Cottesloe Redevelopment Project - Stage 1BC
 2024 National Lifestyle Housing for Seniors Award - Retirement Villages
 Best Seniors/Aged Persons Multi Unit Development \$50m - \$100m (2024 Excellence in Construction Awards)



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Mid-West
Kimberley & Pilbara